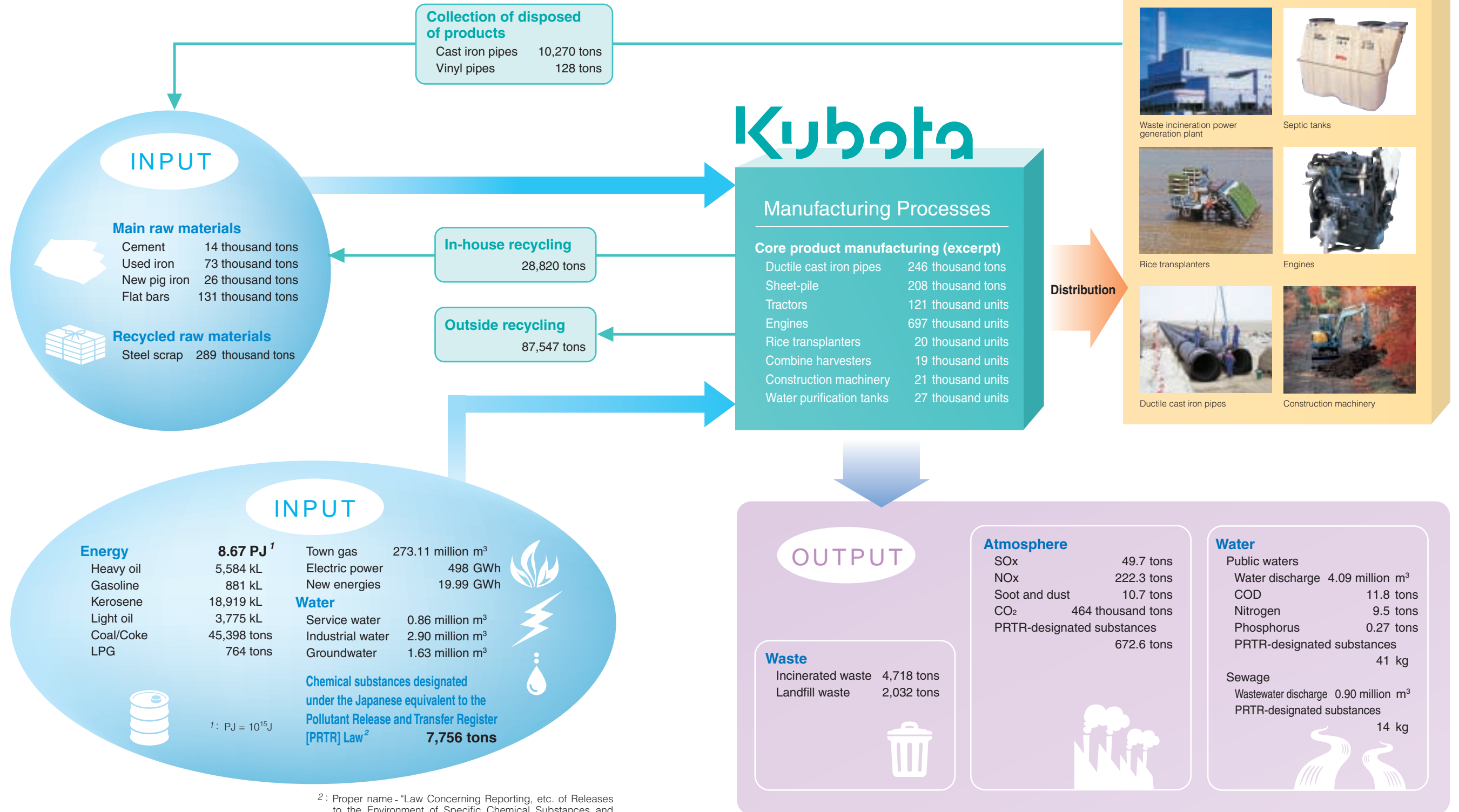


KUBOTA Group Business Activities and Environmental Loads

The environmental loads incurred during the processes of production in the Industrial & Material Systems Consolidated Division, Farm & Industrial Machinery Consolidated Division, and Environmental Engineering Consolidated Division, etc. are as follows.

The KUBOTA Group is working to clarify the amounts of items used in manufacturing processes (INPUT), such as raw materials and electric power, water, and fuels, and the volumes of emission and discharge (OUTPUT) delivered to the environment, such as carbon dioxide (CO₂) and waste, and we are totally committed to reducing the environmental burden we generate.



²: Proper name - "Law Concerning Reporting, etc. of Releases to the Environment of Specific Chemical Substances and Promoting Improvements in Their Management"

(Data for domestic plants and offices)