* * * Change of Directors and Executive Officers, Change of Organization, Personnel Changes * * *

Date of change : January 1, 2022

Change of Directors and Executive Officers

New Position	Current Position	Continued Position	Name
∇Representative Director	Director	Executive Vice President,	
		GM of Planning and Control Headquarters,	Masato Yoshikawa
		GM of Global ICT Headquarters	
	Director and Senior Managing Executive Officer,	Director	
	GM of Water and Environment Infrastructure		Toshihiko Kurosawa
	Consolidated Division,		
	Deputy GM of Innovation Center,		
	GM of Tokyo Head Office		
	GM of Tractor Division	Senior Managing Executive Officer,	
		Deputy GM of Farm and Industrial Machinery	Yuji Tomiyama
		Consolidated Division	
♥ Senior Managing Executive Officer	Managing Executive Officer,		
GM of Water and Environment Infrastructure	GM of Pipe Systems and Infrastructure Division		Eiji Yoshioka
Consolidated Division,			
Deputy GM of Innovation Center,			
GM of Tokyo Head Office			
∇President of Kubota Construction Co., Ltd.	Deputy GM of Water and Environment	Managing Executive Officer	
	Infrastructure Consolidated Division		Mutsuo Uchida
▽Deputy GM of Water and Environment		Managing Executive Officer,	
Infrastructure Consolidated Division		GM of Environmental Solutions Division	Kazuhiro Shinabe
▽GM of Tractor Division	Deputy GM of Tractor Division,	Managing Executive Officer	
	GM of Compact Tractor Division,		Yoshimitsu Ishibashi
	GM of Outdoor Power Equipment Division		
♥President of Kubota Holdings Europe B.V.,	GM of Engine Division	Managing Executive Officer	
President of Kverneland AS			Yasukazu Kamada
	GM of DPI Promotion Dept.	Managing Executive Officer,	
		Deputy GM of Research and Development	
		Headquarters,	Muneji Okamoto
		GM of Farm and Industrial Machinery Customer	
		First Quality Planning and Promotion Headquarters,	
		GM of Research and Development Promotion Unit	
▽Managing Executive Officer	Senior Executive Officer	GM of Manufacturing Engineering Headquarters	
			Koichi Yamamoto

New Position	Current Position	Continued Position	Name
▽Managing Executive Officer	Senior Executive Officer,		
President of Kubota North America Corporation,	President of Kverneland AS,		Shingo Hanada
President of Kubota Tractor Corporation	President of Kubota Holdings Europe B.V.		
♥Chairman of Kubota Manufacturing of	President of Kubota Manufacturing of	Senior Executive Officer	
America Corporation	America Corporation	President of Kubota Industrial Equipment	Hirohiko Arai
		Corporation	
∇GM of Compact Tractor Division	President of Kubota Europe S.A.S.,	Senior Executive Officer	
	Vice President of Kubota Holdings Europe B.V.		Nobushige Ichikawa
∇GM of Pipe Systems Division	GM of Pipe Systems Business Unit	Executive Officer	
			Takashi Ichikawa
▽GM of Water and Environment Infrastructure	Deputy GM of Human Resources and General	Executive Officer	
Management Dept.	Affairs Headquarters		Wataru Kondo
▽GM of Engine Division	Deputy GM of Engine Division	Executive Officer	
			Toshiyuki Taneda

<New Exective Officers>

New Position	Current Position	Continued Position	Name
∇Executive Officer		Deputy GM of Construction Machinery Division	
			Shiro Watanabe
∇Executive Officer		Senior Vice President of Kubota Tractor	
Senior Vice President of Kubota North America		Corporation	Todd Stucke
Corporation			
▼Executive Officer		GM of Technology Innovation R&D Dept. I	
GM of Technology Innovation Research and			Hiroyuki Araki
Development Unit			
▼Executive Officer		GM of Water and Environmental Solutions	
		Developing and Sales Dept.	Yoshifumi Makino
∇Executive Officer	GM of Agricultural Tractor Engineering Dept.		
Deputy GM of Agricultural Tractor Division			Tadahito Suzui
∇Executive Officer		Vice President of Kubota Environmental	
		Service Co., Ltd.	Koichi Nakagawa
∇Executive Officer		President of Kubota Agricultural Machinery	
		(Suzhou) Co., Ltd.	Kazunori Tani
▼Executive Officer		GM of Tsukuba Plant	
			Yuji Kambara
∇Executive Officer		GM of Farm Machinery Japan Operation	
Deputy GM of Farm Machinery Japan Operation		Sales Promotion and Marketing Dept.	Shinya Tsuruda

<Retiring Exective Officers>

New Position	Current Position	Continued Position	Name
∇Advisor	Senior Managing Executive Officer,		
	President of Kubota Tractor Corporation,		Haruyuki Yoshida
	President of Kubota North America Corporation		
∇Advisor	Managing Executive Officer,		
	Deputy GM of Research and Development		
	Headquarters,		Kaoru Hamada
	GM of Water and Environment Research and		
	Development Unit		
▽Director of Kubota ChemiX Co., Ltd.	Senior Executive Officer,		
	Deputy GM of Pipe Systems and Infrastructure		Hitoshi Inada
	Division		

Change of Organization

[Water and Environment Infrastructure Consolidated Division]

- 1. Pipe Systems and Infrastructure Division
- (1) The Water and Environment Infrastructure Consolidated Division was abolished and its functions were transferred to the current Water and Environment Infrastructure Consolidated Division and the newly established Pipe Systems Division.
- (2) The Pipe Systems Business Unit was abolished and its functions were transferred to the newly established Pipe Systems Division.
- (3) The current Materials Business Unit was transferred from the abolished Water and Environment Infrastructure Consolidated Division to the Water and Environment Infrastructure Consolidated Division.
- (4) The current Urban Infrastructure Business Unit was transferred from the abolished Water and Environment Infrastructure Consolidated Division to the Water and Environment Infrastructure Consolidated Division.

[Research and Development Headquarters]

1. A North America Research and Development Unit was newly established.

Personnel Changes

New Position	Current Position	Continued Position	Name
(Tractor Division)			
∇GM of Outdoor Power Equipment Division		GM of Outdoor Power Equipment Business	
		Planning and Development Dept.	Satoshi Suzuki
∇GM of Tractor International Sales & Marketing		GM of Tractor International Sales & Marketing	
Dept. II		Dept. I	Masaru Kawazoe
∇GM of Agricultural Tractor Business Planning	GM of Tractor International Sales & Marketing		
and Development Dept.	Dept. II		Mitsuyoshi Kobayashi
[Water and Environment Infrastructure Consolidate	d Division]		
∇Water and Environment Infrastructure	GM of Water and Environment Infrastructure		
Consolidated Division	Management Dept.		Masashi Tsunematsu

[Research and Development Headquarters]			
∇GM of Water and Environment Research and		GM of Water and Environment R&D Dept. II	
Development Unit			Yasuhiro Kaneshina
∇GM of North America Research and	GM of Technology Innovation Research and		
Development Unit	Development Unit		Ryuji Ochi
∇GM of R&D Promotion Dept.		Deputy GM of Research and Development	
		Promotion Unit	Shinya Mizuguchi
∇GM of DPI Promotion Dept.	GM of R&D Promotion Dept.		
			Masatsohi Yamaguchi
[Subsidiaries]			
∇Kubota Holdings Europe B.V. dispatches	GM of Agricultural Tractor Business Planning and		
	Development Dept.		Shinichi Yamada
▽President of Kubota Manufacturing of			
America Corporation			Brian Arnold
∇President of Kubota Europe S.A.S.			
			Patrick Verheecke

End of document