## **ISO 26000 Comparison Table**

Kubota initiatives that correspond to each of the 7 core subjects of ISO 26000, and each theme

7 Core Subjects of ISO 26000	Issue	Relevant KUBOTA REPORT 2021 section	Page No.
Organizational		History of the Kubota Group	4
		President's Message	6
		The Kubota Group's Goal	10-11
		Medium-Term Management Plan 2025	16-19
governance		The Kubota Group in Numbers	20-21
		Corporate Governance	156
		Corporate Governance Structure     Internal Control	156 162
	1: Due diligence	Relationships with Employees	102
	2: Human rights risk situations	Respecting Human Rights	126
	3: Avoidance of complicity		
Human Rights	4: Resolving grievances		
Tramarriignio	5: Discimination and vulnerable groups		
	6: Civil and political rights 7: Economic, social, and cultural rights		
	8: Fundamental principles and rights at work		
	1: Employment and employment relationships	Relationships with Our Customers	
	2: Conditions of work and social protection	· Ensuring Skills to Maintain Customer Satisfaction	111
	3: Social dialogue	Relationships with Employees	
	4: Health and safety at work	· Creating a Safe Workplace for All Employees	120
Labour practices	5: Human development and training in the workplace	· Promotion of Diversity	130
		· Creating a Vibrant Workplace	134
		Personnel Policies in Tune with Globalization	139
		Personnel Policies and HR System (Kubota)  Featuring a CSR based Mindest	140
	1: Prevention of pollution	Fostering a CSR-based Mindset     Environmental Management Basic Policy	141
	2: Sustainable resource use	Environmental Management Basic Policy     Environmental Charter / Action Guidelines	36
	3: Climate change mitigation and adaptation	Message from the Environmental Conservation Control Officer	37
	4: Protection of the environment, biodiversity and restoration	- Environmental Management Approach	37
	of natural habitats	Environmental Vision	
		· Environmental Vision—Target Situation toward 2050 from the	41
		Environmental Perspective—	44
		Toward the Realization of the Environmental Vision     Kubota's Initiatives	41
		To Establish the Environmental Vision	42
		Medium- and Long-Term Environmental Conservation Targets	
		and Results	
		· Revision of Long-Term Environmental Conservation Targets 2030	46
		· Formulation of Medium-Term Environmental Conservation Targets 2025	46
		· Long-Term Environmental Conservation Targets 2030 and	47
		Performance Record  · Medium-Term Environmental Conservation Targets 2020	48
		· As an "Eco-First Company"	49
		Environmental Management Promotion System	
		· Organization Structure	50
		· Environmental Management Strategy Committee	50
The environment		· Environmental Manager Conferences	51
		Tackling Climate Change	
		· Financial and Non-financial Highlights (CO <sub>2</sub> Emissions)	32
		Mitigation of Climate Change     Adaptation to Climate Change	52 56
		Adaptation to Climate Change     Disclosure in Accordance with the TCFD Recommendations	57-60
		Working towards a Recycling-based Society	
		· Financial and Non-financial Highlights (Waste Discharge Amount)	32
		· Waste, etc. from Business Sites	61
		· Reducing Plastic	64
		· Waste, etc. Generated from Construction Work	64
		· Handling and Storage of Equipment Containing PCB (in Japan)	64
		Conserving Water Resources	
		· Financial and Non-financial Highlights (Water Consumption)	32
		Water Consumption in the Business Sites     Controlling Wastewater	65
		Controlling Wastewater     Survey on Regional Water Stress	66
		Survey on Regional Water Stress Controlling Chemical Substances	67
		· Financial Highlights	32
		(Volatile Organic Compound (VOC) Emissions)	02
		· VOC Emissions	68
		Release and Transfer of PRTR-designated Substances	69
		· Control of Ozone-depleting Substances	70
		Emissions of Air Pollutants	70
		· Monitoring Groundwater	70
	1	· Reduction of Chemical Substances Contained in Products	70

7 Core Subjects of ISO 26000	Issue	Relevant KUBOTA REPORT 2021 section	Page No.
The environment	1: Prevention of pollution	Conserving Biodiversity	
	2: Sustainable resource use	Approach to Conserving Biodiversity	71
	3: Climate change mitigation and adaptation	· Relationship with Biodiversity	72
	4: Protection of the environment, biodiversity and	· Initiatives Taken at Business Sites	73
	restoration of natural habitats	Expanding Environment-friendly Products and Services	
		· Environmental Considerations in the Product Life Cycle	74
		· Internal Certification System for Eco-Products	75
		Environmental Management	
		· Compliance with Environmental Laws and Regulations	83
		· The Kubota Group's Environmental Management System	83
		· Green Procurement	85
		· Supplier Management	86
		· Environmental Education and Enlightenment	86
		Environmental Communication	
		· Environmental Communication Activities	88
		· Cooperation with Environment-related Industry Groups	89
		and Governments	
		Environmental Data	
		Overview of the Environmental Load on the Value Chain	93
		· Trends in Major Environmental Indicators	94
		· Calculation Results of PRTR-designated Substances	96
		· Environmental Accounting	97
		· Status of Environmental Management System	98
		Certification Acquisition	00
		Calculation Standards of Environmental Performance Indicators	98
	1: Anti-coruuption	Relationships with Business Partners	445
Fair operating	2: Responsible political involvement	Procurement	115
practices	3: Fair competition	Corporate Governance	400
	4: Promoting social responsibility in the value chain	· Internal Control	162
	5: Respect for property rights	T 15 05 1 0	
	1: Fair marketing, factual and unbiased information and	Tackling Climate Change	50
	fair contractual practices	· Adaptation to Climate Change	56
	2: Protecting consumers' health and safety	Expanding Environment-friendly Products and Services	74
	3: Sustainable consumption	· Environmental Considerations in the Product Life Cycle	74 75
	4: Consumer service, support, and complaint and	· Internal Certification System for Eco-Products	/5
	dispute resolution	Relationships with Our Customers	106
	5: Consumer data protection and privacy	- R&D	108
Consumer issues	6: Access to essential services 7: Education and awareness	Production / Quality Control  Maintaining and Improving Quality	109
Consumer issues	7: Education and awareness	Maintaining and Improving Quality     Customer Service	113
		Relationships with Business Partners	110
		· Procurement	115
		Involvement with Local Society	
		Support for Rejuvenation and Reconstruction of Areas Affected	154
		by Natural Disasters	
		Corporate Governance	
		· Internal Control	162
	1: Community involvement	History of the Kubota Group	4
	2: Education and culture	Special Feature 2: Open Innovation	26-27
	3: Employment creation and skills development	Relationships with Our Customers	
	4: Technology development and access	- R&D	106
	5: Wealth and income creation	Relationships with Our Shareholders and Investors	
	6: Health	· Constructive Dialogue with Shareholders	118
	7: Social investment	Relationships with Employees	
		· Personnel Policies in Tune with Globalization	139
		Involvement with Local Society	
Community		· The Kubota e-Project	145
involvement and development		· Supporting Citizen Activities	145
		· Resolution of Social Problems	146
		· Forest Conservation	146
		· Educating the Next Generation	147
		· Regional Exchanges	148
		· Social Contribution Activities through Corporate Sporting Events	149
		· Overseas Activities to Contribute to Society	151
		· Kubota Group Social Contribution Activities in Response to	153
		COVID-19	
		Support for Rejuvenation and Reconstruction of Areas Affected	154
	<u> </u>	by Natural Disasters	